# Minority Teacher Recruitment and Retention

### Black Teachers' Perceptions of the Obstacles and Catalysts to Becoming and Remaining Teachers in Connecticut

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## **Connecticut Facts**

- 569,237 CT public school enrollment
  - 13.9% African American students
- 53,328 certified staff
  - 3.7% African American staff
- Large Black-White achievement gap
- •Annual drop out rate 2.5%
  - Many poor districts dropout rates double or triple
- •2/3 of minority teachers concentrated in poorest districts
- •1/3 of districts have no certified minority staff representation
- Poorest districts have the highest attrition rates and lowest fill rates
  DRG I unable to fill 15.3% of vacancies with qualified teachers

•80% of CT's inexperienced teachers work in urban schools

# Purpose of the Study

My research study examined the perspectives, opinions, and experiences of Black teachers in Connecticut to ascertain the perceived obstacles and catalysts to becoming and remaining a public teacher in Connecticut. The goal of this study was to identify ways to increase the representation of Black teachers in Connecticut.

# **Qualitative Population**

#### Selection of Focus Group Participants:

A purposeful sampling strategy was used to select focus group participants.

- Total of 21 participants (15 Females, 6 Males)
- Elementary & Secondary
- Subject Areas (Reading, Math, Science, Social Studies, Art, English, Special Education)

#### **Qualitative data were collected in a number of ways**:

- open-ended survey question (252 respondents)
- two focus groups\* (8 participants)
- one individual interview\*
- written responses\* (12 participants)

(Focus Group Interview Protocol)

# **Quantitative Population**

1155 certified Black teachers received the survey357 completed the surveyResponse Rate: 30.9%

The survey contains four sections:

- **1. Demographics**
- 2. Obstacles and Catalysts for Choosing Teaching
- **3.** Teacher Recruitment and Retention
- 4. Diversity

# **Demographic Findings**

- 77% Female, 23% Male
- 73% African American, 21% Caribbean American, 5% Other
- 87% Masters or above
- 67% traditional 4 year college, 11% community college
- 56% had 11 or more years teaching experience
- 37% had 1-3 Black teachers in their K-12 schooling
- 21% had no Black teachers in their K-12 schooling

### **Obstacles**

- Salary
  - Too low, non-competitive, not commensurate with level of education

### • Lack of Support

- Administrative and mentoring necessary for all teachers
  - Evaluations and observations
- Minority teacher support groups are need to help Black teacher acclimate to the profession, discuss challenges, voice inequalities

#### • Human Resource Practices

- Recruitment and hiring practices unfair, not aggressive, and insincere
- Leaders must believe cultural and racial diversity is an asset
- Dysconscious racism (King, 1991)

#### • Perception of Teaching

- Low pay, low status, high stress
- Teachers are not appreciated, valued, nor respected

### **Catalysts**

- Intrinsic Motivation
  - Desire to help children and make a difference in their lives
  - Give back to their race
  - Believe not enough is being done to help minority students

### Role Models

- More accurate representation of society
- Black students need to see individuals that look like them in leadership roles in order to visualize the possibilities for their lives
- Challenge negative stereotypes

### **Diversity**

- Staff
  - Multiple perspectives and thoughts about teaching and learning
  - Multiple viewpoints broadens our understanding
  - More accurate representation of our society
  - Builds cultural awareness and tolerance

### • Multicultural Curriculum

- Traditional curriculum is narrow and not inclusive of all
- Equal educational opportunities for diverse students
- Enhances the educational experience for minority and majority students/teachers and helps develop a more positive attitude toward diversity

### Culturally Relevant Pedagogy

- Modify teaching practices so that students can learn more effectively
- Validates and empowers all students
- Acknowledge that different topics have different meanings to different groups
- Enhances the instructional practices of all teachers

#### **Policy Recommendations**

#### • Teacher Support Policies

- Joint effort among HR, superintendents, principals, and state level policymakers to provide comprehensive administrative and mentoring supports for all teachers
- Develop a policy to support the specific needs of minority teachers

#### Recruitment Policies

- Proactive early recruitment efforts
- Improve HR practice
- Build Community Colleges/HBCUs partnerships
- Budget funds specifically for MTR
- Develop a better data monitor systems

## Recommendations

- Ongoing research is needed to better understand each of the factors (testing, salary, pipeline, HR, perception, K-12 preparation, recruitment and retention efforts, diversity, etc.) impacting MTR and use the data to inform decisions.
- Develop a comprehensive state level MTR framework that links a vision, mission, standards, and targeted SMART goals to each factor impacting preparation, recruitment and retention.
- Create a statewide monitoring system to increase state and district accountability and transparency with respect to refining the reporting of diversity goals, hiring practices, support practices, etc.
- Cultural sensitivity training for all stakeholders (school/district/state level personnel, teacher education programs, human resources leaders, and education policymakers).

# Thank You

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